



## Message from the Chairman

Paris, 6 April 2016

Dear shareholders,

It gives me great pleasure to invite you to attend the combined general meeting of Groupe Eurotunnel SE which will be held in Marcq-en-Baroeul\* (Lille Métropole) on Wednesday 27 April 2016 at 10 a.m. (French time).

The Annual General Meeting will be the occasion, as every year, to look over the results from the past 12 months, and, after approval of the accounts, to vote for a dividend of €0.22 per share (an increase of 22% compared to last year).

It is proposed to you to vote on the renewal of the appointment of the following Board members: Lord Levene of Portsoken, Colette Lewiner, Colette Neuville, Jean-Pierre Trotignon and Perrette Rey, all are independent directors and members of at least one of the committees of the board. The Board of Directors, with its remarkable mobilisation and its strong cohesion, managed to face, unprecedented situations, particularly in the context of the European migration crisis in 2015.

The Board would like to associate the Group's employees with this performance and align their interests with yours through free shares. It is proposed to grant 75 free shares per employee and shares with performance criteria for senior managers. This is to acknowledge the commitment of the employees of the Group and is a very clear statement of our confidence. The other resolutions can be considered as "classics", the same as every year, with just a few updating modifications.

If you are unable to come to the Lille area, I would encourage you to take part either by voting by post or by appointing a proxy or the chairman of the meeting to vote on your behalf at the meeting.

To do so, you must complete and sign the proxy/postal voting form and return it to Société Générale Securities Services if you are a registered shareholder or to your intermediary if you hold your shares in bearer form. In any event, the form must be received, by Société Générale Securities Services at the latest by midday (French time) on 25 April 2016.

As in previous years, even if you cannot be there, you may of course watch recorded highlights of the meeting on the Group's website [www.eurotunnelgroup.com](http://www.eurotunnelgroup.com).

I trust I can count on your participation on 27 April and thank you for your loyalty.

Yours faithfully,

**Jacques Gounon**  
Chairman & Chief Executive Officer

\* Marcq-en-Baroeul is a city located in the North of Lille (venue details and maps are available on our website).