



Message from the Chairman

Paris, 27 March 2019

Dear shareholder,

I am pleased to invite you to the Getlink SE General Meeting to be held in Marcq-en-Baroeul¹ (Lille Métropole) on Thursday 18 April 2019 at 10:00.

As every year, the Annual General Meeting will be an opportunity to review the results of the past year: In 2018, the Group, once again, demonstrated the strength and balance of its business model. The current political situation is likely to generate uncertainty about the short-term impact of the exit of the United Kingdom from the European Union.

Confident in the robustness of its business model and the very good results of 2018, the Group will be proposing to the 2019 general meeting to increase the dividend to 36 euro cents per share for the year ended 2018, an increase of 20% compared to 2017.

It is proposed to the 2019 general meeting, in addition to the recurring items (approval of the accounts, etc.) to vote on:

- The renewal of the terms of office of the statutory auditors KPMG SA and Mazars (Resolutions 6 and 7) and the non-renewal of the terms of office of the alternate statutory auditors (Resolutions 8 and 9), subject to the modification of article 26 of the bylaws, for the purpose of bringing it in line with the new legislative and regulatory provisions (Resolution 22);
- The share ownership plan for employees and senior executives, with a collective plan granting free ordinary shares to each employee of the Group, excluding senior executives (Resolution 17) and the allocation of preference shares, subject to certain performance conditions assessed over 3 years and identical to previous plans (TSR, EBITDA, CSR), convertible into ordinary shares for the benefit of certain executive officers and senior executives (Resolutions 18 and 19);
- The renewal of financial authorisations, the number of which has steadily reduced since 2007. In addition to the authorisation required by law for the benefit of employees (Resolution 21), only two authorisations are presented to the vote: the capital increase with preferential subscription rights (40% of capital) and the capital increase by contribution in kind (10% of capital). (Resolutions 14 and 15).
- Approval of the remuneration policy for executive officers for 2019 and approval of the remuneration due to them in respect of 2018, in accordance with the policy voted by the general meeting of 18 April 2018 (Resolutions 10, 11, 12 and 13);
- The amendment of the Articles of Association to introduce an obligation to declare a threshold crossing starting at 5% of the capital/voting rights and every 1% change thereafter (Resolution 23); and updating the company bylaws (resolutions 22 and 24).

If you are unable to come to Lille, I would invite you to take part by either voting by post or by appointing a proxy, by completing the proxy/postal voting form and returning it to Société Générale Securities Services if you are a registered shareholder or to your financial intermediary if you are a bearer shareholder, so that the form be received by Société Générale Securities Services before the deadline of 16 April 2019.

In addition, you can vote electronically via the secure website Voxaly by logging on to the www.sharinbox.societegenerale.com website as stated in the notice of meeting which is available on our website. As in previous years, even if you cannot be there, you can watch recorded highlights of the meeting on the Group's website www.getlinkgroup.com.

I trust I can count on your involvement on 18 April and thank you for your loyalty.

Yours faithfully,

Jacques Gounon
Chairman & Chief Executive Officer

¹ Marcq-en-Baroeul is a town in the north of Lille Métropole (*access plans are available on our website*)