



# BY YOU

## LETTER TO SHAREHOLDERS

Environment special edition - 21 June 2021

Dear Shareholder,

Your Group did not wait for the fight against climate change to become a major concern for many stakeholders before taking up the issue.

Right from the construction stage, the "builders", to whom we must pay tribute, took into account environmental issues. This has led to exemplary achievements, such as the nature reserves of Fond Pignon in France or of Samphire Hoe in Great Britain, the latter having won many awards.

Environmental protection is therefore in the Group's DNA. The Channel Tunnel transport system and Le Shuttle are extremely virtuous from all points of view, particularly with regard to atmospheric pollution and the total absence of impact on the maritime environment.

Eurostar, for its part, has long been committed to reducing its carbon footprint, notably with its Green Travel ambition, which is far ahead of all other rail operators.

Europorte, our subsidiary which is at the heart of the development of rail freight desired by the public authorities, will contribute to this joint project.

Once operational, ElecLink will be a major player in the energy transition, facilitating the use of renewable energy.

The fact that we are structurally "green" has not prevented us from launching continuous improvement programmes for a long time, which have enabled us to make very significant progress, which I have reported on in the past.

But we want to do more and better, with real ambitions, which we present to you in the Group's Environmental Plan 2025.

As usual, we are not announcing objectives for the distant future, when the current executive officers will no longer be in place, but rather serious objectives that can be achieved quickly. You will find below the main elements of our commitments.

These actions will be carried out within a framework of rigorous management where investment serves future profitability, whether extra-financial or not.

On the essential elements of carbon, energy, water, waste and biodiversity, we far outrank our competitors.

This gives us a leadership responsibility that we want to strengthen further. And we know that increasingly this intensification of the fight against climate change is a key element that will create shareholder value.

This is the objective of this Plan, which is being closely monitored by your Board of Directors, the specialised Ethics and CSR committee and our Lead Director for Environment and Climate Patricia Hewitt, whom I would like to thank for accepting this key role.



Getlink, leader in low-carbon transport, presents a new action plan to 2025 to meet environmental challenges and sets clear targets for 2025. To read Getlink's Environmental Plan 2025 in full, click on the the brochure photo above.
















Yours faithfully,



**Jacques Gounon**  
Chairman of Getlink

# FOCUS ON THE GROUP'S ENVIRONMENTAL PLAN 2025

Getlink, a leader in low-carbon transport and major player in the regions in which it operates through the activities of Eurotunnel, Europorte and soon Régionéo and ElecLink, is stepping up its contribution to the fight against climate change and the preservation of natural resources in order to meet environmental challenges. Its new roadmap for its environmental strategy is based on three areas: climate, resource management and the impact on natural environments, and waste management and the circular economy. Getlink has set clear targets for 2025 for each of these areas. Getlink has set clear objectives for 2025 for each of these areas, and has chosen a very short time frame to ensure that it is always moving forward. This strategy is based on a new materiality analysis and a regular, rigorous and transparent monitoring system for the results obtained.

3 Objectives	6 Commitments	12 Key Performance Indicators	Contribution to the Sustainable Development Goals of the United Nations
<b>Pillar 1 - Energy and climate transition: Contribute to the 2°C trajectory of the Paris Agreement throughout the Group's value chain</b>	Reduce direct emissions (Scopes 1 and 2) by 30% compared to 2019	<ul style="list-style-type: none"> <li>30% reduction in Scope 1 and 2 emissions by 2025 compared to 2019 in absolute terms (Intermediate milestone of -15% by 2023)</li> </ul>	      
	Contribute to the reduction of indirect emissions (Scope 3) linked to activities	<ul style="list-style-type: none"> <li>100% of the Group's purchases and supplies (greater than €200k/year) include energy/climate performance</li> <li>Customers: develop 2 new service offers to encourage the development of low-carbon mobility (passengers and freight) and modal shift</li> <li>Confirmation of acceptability in the Tunnel of all new mobilities by 2025 (gas, electricity, hydrogen)</li> </ul>	
<b>Pillar 2 - Preservation of natural environments: Sustainable management of resources and control of impacts on natural environments</b>	Grow the environmental performance of the Group's activities and control their impact on the natural environment and biodiversity	<ul style="list-style-type: none"> <li>100% of the Group's sites/activities certified ISO 14001 or equivalent in 2025</li> <li>100% of the Group's purchases and supplies (&gt;€200k) integrate environmental performance</li> <li>100% natural and/or organic solutions for weed control and maintenance of green spaces, excluding safety issues, in 2025</li> <li>Reduction in use of drinking water drawn from the public network by 10% per customer by 2025</li> </ul>	   
	Preserve air quality at the sites	<ul style="list-style-type: none"> <li>Improvement of air quality in the Tunnel (decrease in the level of clogging of the Truck Shuttle locomotive filters over 3 consecutive years)</li> </ul>	
<b>Pillar 3 - Waste management and the circular economy: Controlling waste and promoting the circular economy throughout the Group's ecosystem</b>	Avoid final waste by mobilising all available levers	<ul style="list-style-type: none"> <li>Waste generation control (in tons of waste per project amount: 2025 values equal to 2019 values)</li> <li>Deploy full selective sorting (customers and staff)</li> </ul>	   
	Promote a collective dynamic around the circular and local economy	<ul style="list-style-type: none"> <li>By 2025, create 3 partnerships or service offers that are part of the circular economy and have a positive impact on the Group's stakeholders (communities, traders, dealers, suppliers and employees etc)</li> </ul>	



Getlink's commitments are distinguished by their pragmatism, by the desire to reduce the direct emissions without purchasing carbon credits, and by their short and medium-term outlook. The result of collaborative work, the Group and its Board of Directors are proud of this first initiative.

**Patricia Hewitt, Environment and Climate Lead Director**



With already strong green credentials, Getlink is now developing an ambitious roadmap which will allow it to make more of a difference. It is performance that guides us, for the environment as with everything else.

**Yann Leriche, Chief Executive Officer of Getlink**



**33%**  
reduction in greenhouse gas emissions since 2012 by Getlink



**30%**  
reduction target for the Group's direct CO<sub>2</sub> emissions by 2025



Read the [press release](#) published on 21 June 2021 and watch the [video interview with Yann Leriche](#) on the Environmental Plan 2025.